

## PUBLIC DEFENDER Doreen Boxer

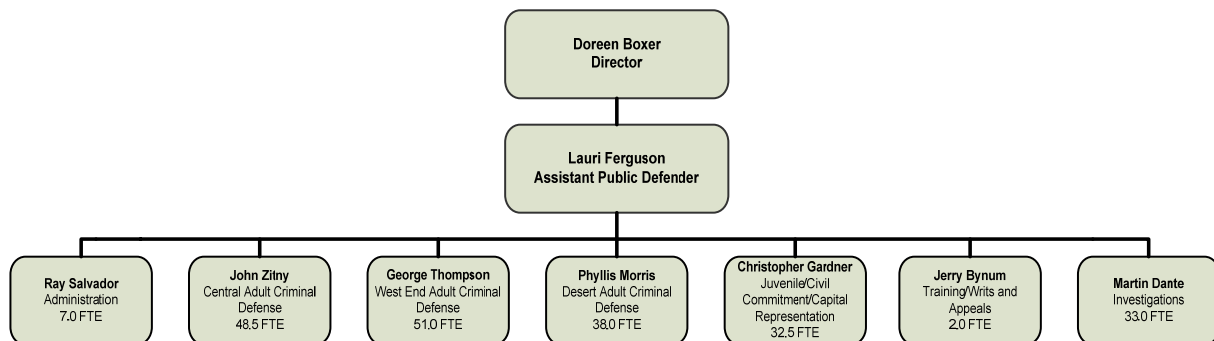
### MISSION STATEMENT

The Public Defender protects the statutory and constitutional rights of individuals by providing skilled legal counsel and zealous courtroom advocacy at all critical phases of state-level criminal and civil commitment litigation.

### STRATEGIC GOALS

1. Reduce backlog of old cases.
2. Reduce personal conflicts between staff and clients.
3. Increase training in all classifications and institute a new mentoring program to "train our successors."
4. Reduce number of declared conflicts.
5. Reduce number of cases from which this office is relieved.
6. Provide constitutionally mandated representation at all critical phases of criminal litigation.

### ORGANIZATIONAL CHART



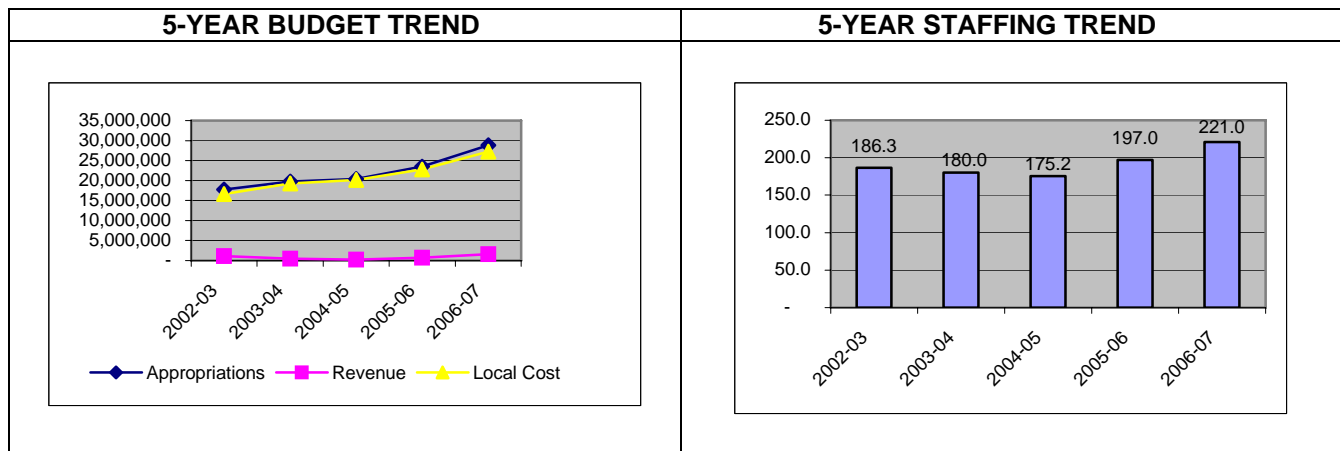
## DESCRIPTION OF MAJOR SERVICES

The Public Defender represents indigent clients in misdemeanor, felony, juvenile delinquency, and mental health civil commitment cases. The Public Defender's Office plays a key role in the timely administration of justice by providing constitutionally mandated legal services to indigent clients at every critical stage of the proceedings. Services provided by the Public Defender include investigating the underlying facts and circumstances of each case, performing legal research, writing briefs and writs, counseling clients regarding their legal rights and applicable procedures, negotiating with prosecuting authorities, filing and litigating pre-trial motions, and conducting bench and jury trials.

The present Public Defender was appointed on March 14, 2006 and is currently assessing internal organization, office efficiency, and the Public Defender's ability to keep pace with the County's rapidly growing criminal filings. The newly appointed Public Defender is focused on establishing stability within the department, addressing significant chronic staffing shortages, and updating antiquated technological processes so the department can deliver exceptional representation at all critical stages of litigation.

In addition, the Public Defender is in the process of completing a comprehensive needs assessment and will present those findings to the San Bernardino County Board of Supervisors as soon as they are available.

## BUDGET HISTORY



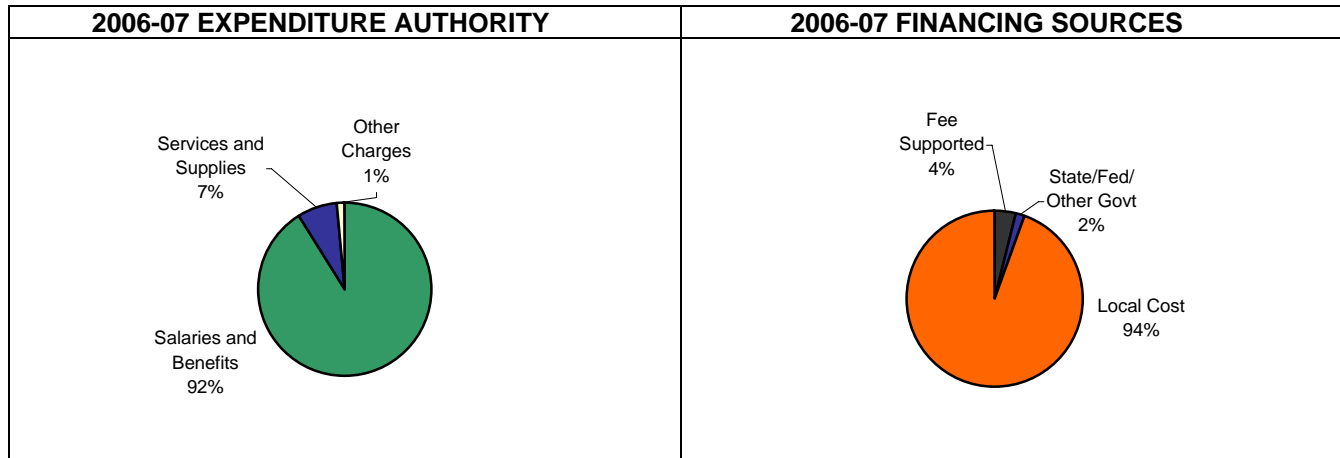
## PERFORMANCE HISTORY

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Modified Budget	2005-06 Actual
Appropriation	18,987,647	19,351,644	21,714,034	25,057,423	24,301,876
Departmental Revenue	1,140,378	280,609	621,504	1,034,585	1,163,105
Local Cost	17,847,269	19,071,035	21,092,530	24,022,838	23,138,771
Budgeted Staffing				207.0	

Actual expenditures were less than budgeted due to salaries and benefits savings resulting from new positions that were not filled for the entire year. Actual revenue is higher than budget due to an increase in current service revenue.



## ANALYSIS OF FINAL BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Public Defender  
**FUND:** General

**BUDGET UNIT:** AAA PBD  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Actual	2005-06 Final Budget	2006-07 Final Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	16,497,356	17,234,438	18,498,044	21,879,392	21,521,505	26,295,852	4,774,347
Services and Supplies	2,116,703	1,808,384	2,556,733	1,996,507	1,637,046	1,959,560	322,514
Central Computer	137,183	97,768	123,443	165,499	153,605	192,949	39,344
Other Charges	667	-	-	-	-	-	-
Equipment	40,196	-	182,648	68,504	-	-	-
Vehicles	-	-	175,985	-	-	202,303	202,303
Transfers	195,542	211,054	191,159	191,974	183,384	211,618	28,234
Total Exp Authority	18,987,647	19,351,644	21,728,012	24,301,876	23,495,540	28,862,282	5,366,742
Reimbursements	-	-	(13,978)	-	-	-	-
Total Appropriation	18,987,647	19,351,644	21,714,034	24,301,876	23,495,540	28,862,282	5,366,742
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	92,191	24,731	54,551	213,369	-	500,000	500,000
Current Services	1,048,187	255,878	463,903	878,816	700,000	1,100,000	400,000
Other Revenue	-	-	103,050	70,920	-	-	-
Total Revenue	1,140,378	280,609	621,504	1,163,105	700,000	1,600,000	900,000
Local Cost	17,847,269	19,071,035	21,092,530	23,138,771	22,795,540	27,262,282	4,466,742
Budgeted Staffing					197.0	221.0	24.0

In 2006-07, the department will incur increased costs in salaries and benefits due primarily to MOU and retirement cost increases combined with salary step increases and a mid-year increase that added 10.0 full time employees (1.0 Investigative Technician, 2.0 Office Assistant III, 1.0 Office Assistant IV, 1.0 Automated Systems Technician, 1.0 Social Services Practitioner, 1.0 Interviewer, 2.0 Deputy Public Defender IV, and 1.0 Supervising Deputy Public Defender). Services and supplies are increasing due to inflation and non-inventoriable equipment expense; central computer charges are also increasing. Vehicles are increased to reflect the purchase of six new vehicles that will be used primarily by the investigative staff. Transfers are increased to reflect increased EHAP and rent costs.

Increased revenue from current services will partially offset increased costs. In addition, the state has resumed payment of SB 90 claims, which accounts for the increase in state aid.

### FINAL BUDGET CHANGES

Final budget changes include the approval of eight of the department's policy items: (1) Office Support Staff for the Barstow office at a cost of \$51,684 that added 1.0 Office Assistant II; (2) Writs and Appeals/Training at a cost of \$244,252, which added 2.0 positions (1.0 Deputy PD and 1.0 Office Assistant) to litigate matters on the appellate level and provide training to all attorneys in the office; (3) Arraignment Staffing at a cost of \$428,215,



which added 3.0 positions (2.0 Deputy PD and 1.0 Office Assistant) to staff the Arraignment Court so the Public Defender can provide constitutionally mandated representation at arraignments; (4 and 5) Additional 4.0 attorney positions at a cost of \$735,852 – 2.0 in Central Division and 2.0 in the Juvenile Division – to handle extremely high caseloads and assist in eliminating the current backlog; (6) Conversion of two extra help positions to regular positions at a cost of \$83,402; (7) Addition of 1.0 Supervising Attorney at a cost of \$196,254 for the Juvenile Division; and (8) Three (3.0) Investigator positions at a cost of \$415,113, which includes three vehicles, for the juvenile, west, and central divisions. The total staff added for the policy items equals 14.0 positions at a total cost of \$2,154,772 (\$1,819,390 salaries and benefits, \$260,382 services and supplies; and \$75,000 for vehicles).

In addition to the above approved policy items, the department was given a local cost increase of \$14,531 related to Public Defender Investigator classification actions as approved by the Board on June 6, 2006.

The Board approved an appropriation increase and local cost of \$27,300 for Fleet Management rate adjustments.

PERFORMANCE MEASURES		
Description of Performance Measure	2005-06 Actual	2006-07 Projected
Reduce number of old cases (more than 180 days for felonies, 120 days for misdemeanors).	N/A	10%
Reduce Marsden Hearings.	N/A	10%
Increase Training Spending.	N/A	15%
Reduce number of cases that office is relieved of and reduce backlog.	N/A	30%
Increase in-house training in all classifications.	N/A	100%
Provide representation at all critical phases of litigation.	N/A	30%

